

# How to Mitigate The Production Risks on Coastal Red Chilli Farming in Kulon Progo Regency

Azmi Basyarahil, Irham, Lestari Rahayu

Magister Management of Agribusiness, Faculty of Agriculture, Universitas Gadjah Mada Jln. Flora no. 1, Bulaksumur, Sleman, Yogyakarta 55281 \*Corresponding email: azmibasyarahil@gmail.com

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# ABSTRACT

The southern part of the Special Province of Yogyakarta consists of a coastline spanning over 113 km, under the administrations of Bantul, Gunung Kidul and Kulon Progo regencies, that can become an asset and resource of an important economy. Cabe Merah (red chilli) is one of the commodities that show high numbers of productivity in Kulon Progo Regency. Activities of red chilli farming on the coastal land of this regency have been growing, especially since the establishment of commodity auction market to help farmers sell their harvests. The study was conducted to (1) find out the size of production in red chilli agribusiness on coastal land, (2) to analyze the risk levels of production faced by the farmers, and (3) how to mitigate the production risks on coastal red chilli farming. There were 40 participating farmers from Banaran Village, Galur Sub-district, Kulon Progo Regency. The location was intentionally chosen by using multistage area sampling method. The data used were collected from the production and income of three growing seasons. Data analyses were performed using production risk and The House of Risk methods. Based on the variance coefficient, the production risks level was at 0.03 with the production lower limit of 9,596 Kg/Ha, which showed a low level of risk. The various risk mitigation strategies have been performed by the farmers to lessen the risks that can causes losses in the process of coastal red chilli productions.

Keywords: Coastal land, Production risks, Red chilli, Risk mitigation

# **INTRODUCTION**

The southern border of Provinsi Daerah Istimewa Yogyakarta (DIY – The Special Region of Yogyakarta) consists of a 113 km Indian Ocean coastline as parts of Gunung Kidul, Bantul, and Kulon Progo regencies that can become important assets and economic resources. In 2004, a research team from Faculty of Agriculture, Universitas Gadjah Mada (UGM) were able to show that many commodities thrived on coastal lands after some soil manipulation. Those commodities were egg plant, shallot, melon, watermelon, corn, papaya, mustard green, and red chilli. This breakthrough was heartily embraced by the farmers. Based on quality, the developments of irrigation and fertilizer application methods on coastal farm lands produce better harvests and increased productivity.

On the coastal farming areas in Kulon Progo Regency, red chilli is one of the main commodities and its production increases significantly every year. In 2014 this regency is the top red chilli producing region in the province with the highest production of 12.51 thousand tons, the largest area with 1.53 thousand hectares, and the highest productivity with 8.16 tons per hectare (National Statistics Agency, 2015). To protect the farmers, the government established an auction market to anticipate the price drop caused by bountiful harvests. The base auction price for red chilli of IDR 15,000.00 to IDR 20,000.00 per kg at the market has helped the farmers (Kusumaningrum et. al., 2015). This market model is more profitable than the direct sale to traders. The daily auctions are attended by buyers from all over the place, such Semarang, Temanggung, Muntilan, Wonosobo, and Purwokerto. With a closed auction system, farmers can get prices comparable to those in Jakarta's market, and sometimes higher.

The total farm land area along Kulon Progo coast is 2,030 hectare, located in four sub-districts of Temon, Panjatan, Wates and Galur. The productivity of chilli farming is higher on coastal land than that on other plots. The average chilli farming productivity in Kulon Progo is 9 ton/ha, but it reaches 14-15 ton/ha on coastal lands. This agricultural productivity will reach the optimal point when red chilli farming receives organic inputs with correct doses, timing and nutrients. However, since coastal farming of red chilli is a relatively new practice, the technical and operational managements might not have been optimal. It is, therefore, important to further study the risk levels that the farmers face.

The biggest risk facing red chilli farming on coastal lands comes from natural factors, such as climate, weather, flooding, and pest infestation. These factors can become obstacles in fulfilling the market demands for red chilli. The production risks in red chilli agribusiness should be analyzed because they affect the productivity and pose a potential for losses that the farmers have to be responsible for. This study is to find out the size of production in red chilli agribusiness on coastal land, to analyze the risk levels of production faced by the farmers, and also how to mitigate the production risks on red chilli coastal farming in Kulon Progo Regency.

## **MATERIALS AND METHODS**

#### Method of Collecting Data

The basic method chosen to analyze the data was descriptive analysis. This study used multistage sampling area method, ie. area sampling based on a predetermined population size which is determined from chosen criteria after thoroughly considering the stratification aspects (Schaeffer et al., 1990). Several sub-districts were chosen for sampling, and then one village in each sub-district that met the criteria and had sufficient data was chosen randomly. One farmers' group that had the highest chilli farming productivity was chosen on purposive for the study. This distinction fell on to "Sido Dadi" farmers group that had 40 members and was located in Banaran Village, Galur Sub-district. These farmers planted red chilli on the coastal land of Trisik Beach. Each farmer was considered as one Agribusiness Unit (UT = usahatani). The primary data were collected from the farmers in December 2015 to January 2016, consisting of three growing periods or planting season (MT = musim tanam) which were MT 1 (August - November 2014), MT II (April - July 2015), and MT III (August – November 2015).

#### **Analitical Method**

The data analyses used in this study were quantitative and qualitative analyses. The quantitative

analyses were employed to analyzed risks by calculating the expected values, standard deviations, coefficient of variation, lower-upper values, production, price, and revenue. According to Kadarsan (1995), risk coefficient was the comparison between the risk that the farmers are responsible for and the profits they gain. Subsequently, the larger the risk coefficient, the larger the risk that the farmers face. The relation between the lower limit of highest income (L) with coefficient of variation (CV) is: if CV > 0.5 then L < 0, which means that losses may be experienced by farmers; and if CV < 0.5 then L > 0, which means that farmers will not experience losses.

According to the available literature (Anderson *et al.*, 1977; Elton and Gruber, 1995; and Fariyanti, 2008), the risk parameters can be obtained from variance, standard deviation, and coefficient of variation. This method has been used to analyze risks in agribusiness ventures such as tobacco production in Magelang, Central Java (Ihsanudin, 2010), subsistent rice farming in Impenso, Central Sulawesi (Lamusa, 2010), rice production in Pinrang (Arifin, 2013), tomato production in Tanggamus (Heriani *et al.*, 2013), and mangrove crab fishing in Pontianak, West Kalimantan (Imelda, 2012).

Whereas the qualitative analyses were performed descriptively through The House of Risk method. Data were collected from questionaires, observations, in-depth interviews, and focus group discussions. The House of Risk method was used to analyzed these data for identifying risk events and risk agents, determining the correlation between them, mapping risks, determining effectiveness and difficulty level of the mitigation strategies, and prioritizing the mitigation strategies for the Sido Dadi farmers' group in managing coastal red chilli farming. There were two phases in this model (SCRLC, 2011):

# 1. Risk Mapping Phase (House of Risk 1):

This phase comprised identifying risks and determining risk agents that should be prioritized for mitigation or prevention steps. This risk mapping method was described by Curtis (2008) to classify risks in five aspects, ie: raw and supporting materials, seasons, productions, growing methods and technologies, and labor. This phase was undertaken in several steps:

- a. Identifying risk events that occured based on production risk classification, and listing those risks on a table (House of Risk 1 Table).
- b. Scoring the severity/consequence of the risk events, in a 1-5 scale, with 5 representing the most severe or extreme impact (The MITRE

Institute, 2007). The impact values of the risk events are recorded on the right most column of the table, represented by  $S_i$ .

- c. Identifying risk agents and scoring the frequency (likelihood or probability) that a particular risk agent might occur, in a 1-5 scale with 1 representing an unlikelihood and 5 representing an almost certainty. Risk agents (A) are listed on the top of the table, whereas the event frequencies (P<sub>j</sub>) are listed on the bottom row.
- d. Making a relationship matrix, R<sub>ij</sub>, between every risk agent and risk event using a {0, 1, 3, 9} scale. Zero value means that there is no correlation, while 1, 3, and 9 indicate that the correlation is low, moderate and high.
- e. Calculating aggregate risk potensial (ARP), that was determined from the frequency that risk agent *j* occured, and aggregate impact resulting from risk events caused by agent *j*, with the formula below:

In which:

- $ARP_j$ : aggregate risk potential of risk agent j
- $P_j$  : probability of risk agent j
- $S_i$  : severity of risk event *i*
- R<sub>ij</sub> : correlation between risk event i which was caused by risk agent *j*
- f. Ranking the risk agents based on ARP from the highest to the lowest.

# 2. Risk Mitigation Phase (House of Risk 2)

This phase was to determine the priority of effectiveness of mitigation steps based on the resources availability and difficulty level of their implementations. This phase was performed in the following steps:

- a. Determining several risk agents with the highest priorities, using Pareto analyses from ARP<sub>j</sub>. On the House of Risk 2 Table, the chosen risk agents are placed on the left side and the ARP<sub>j</sub> values are on the right side.
- b. Identifying relevant mitigating actions to prevent the risk agents from taking place. One risk agent can be overcome with more than one mitigating action, and one mitigating action can simultaneously reduce more than one risk agent from happening. Mitigating actions are placed on the top most row.
- c. Determining the relationships between mitigating actions and every risk agent, E<sub>jk</sub>, using a {0, 1, 3, 9} scale. Zero value means that there is no correlation, while 1, 3, and 9 indicate that the correlation between mitigating action (*k*) and risk agent (*j*) is low, moderate and high. E<sub>jk</sub> correlation

is the degree of effectiveness from the mitigating action (k) in reducing the probability of a particular risk agent (j) to occur.

d. Calculating the total effectiveness of every mitigating action with the following formula:

 $TE_k = \sum (ARP_j E_{jk}) \dots (2)$ 

- e. Scoring the difficulty levels for every mitigating action (Dk), and placing them on the column on the right of the total effectiveness values. Difficulty levels are presented with the Likert scale that show the resource and financial abilities needed to perform the particular mitigating action.
- f. Calculating the ratio between the total effectiveness (TEk) and difficulty (Dk) with the following formula:

g. Ranking the priorities of every mitigating action (Rk) based on the highest ETDK.

# **RESULT AND DISCUSSION**

# **Farmer Characteristics**

Based on the interviews, the ages of red chilli farmers at the location of the study ranged from 18 to 60 years old (yo), with the average of 42.725 years. This range is considered within the limit of productive age. Mubyarto (1989) study showed that productive age ranges from 15–65 yo. Farmers in the productive age range will produce maximal harvests compared to those outside the range, because usually they are more competent to perform the tasks. Farmers' good performance can ensure high productivity because strong physique can influence the skills in red chilli agribusiness on coastal land.

Education level usually influences the way one manages his business. The higher the education one has, the wider his view becomes and the more open he is to advances in technology. The data showed that most farmers (29 farmers, 72.5%) in the group had 9 to 13 years of school. This indicated that these farmers' education level is good. This high level of education was expected to positively influence the farmers' attitude in adopting new innovations in farming practices. They should be able to take in information on red chilli farming on coastal land through radio, television, newspapers, as well as many other sources.

In addition to age and education level, years of farming experience is another important factor in determining the farmer's performance in agribusiness. The data showed that 20 farmers (50%) had more than ten years of farming experience. This amount of experience would help these farmers to manage their business from upstream to downstream, because

No Period	Production (Kg/Ha)	Sales Price (IDR/Kg)	Revenue (IDR)
1 MT I	9,977	15,000	149,648,712
2 MT II	10,632	8,000	85,058,548
3 MT III	10,187	11,000	112,060,890
a. Means (E)	10,256		
b. Standard Deviation (V)	334,45		
c. Coefficient of Variance (CV)	0,03		
d. Lower Limit (L)	9,596		

 Table 1. Production Risk Analyses of Coastal Red Chilli Farming

the knowledge of on-farm as well as off-farm mechanisms is one of the factors that can increase their farming performance. Armed with this knowledge, farmers can also react wisely to any change that happens, whether it causes losses or additional profits. This wisdom can help farmers to decide on the effort to put in the next growing period.

The average size of the farm lands is 0.2135 ha. Farmers with more than 2.5 ha of lands occupied the highest number (12 farmers, 30%). The next significant group managed 0.21 - 0.25 ha, consisting of nine (9) farmers (22.5%). The size differences were the result of the differences in capital, which determined their ability to buy or lease lands on Trisik Beach. Most farmers worked on their own lands, and there were 30 (75%) of them. There were six (15%), who leased, and four (10%), who were sharecroppers.

#### **Production Risk Analyses**

Risk analyses are very important for farmers to make decisions before they start farming. The approach for these risk analyses was based on the production and income data provided by coastal red chilli farmers for a certain time interval, three growing periods.

Table 1 contains the information on production, sales price and gross revenue. Production was higher for MT II than those for MT I and MT III. This result was caused by the season. MT I and MT III took place during the rain season when pests, especially fungus, were abundant and rain knocked many flowers off the plants. These phenomena caused the decrease in the harvests.

Coefficient of variance is a comparison between the standard deviation and the expected values. The larger the value of coefficient of variance, the higher the risk, and vice versa. Our calculations showed a value of 0.03 for the coefficient of variance, which means that for every one kilogram of harvest, there is a production risk of 0.03 kg. This value respresents a significantly low risk for the red chilli farmers on the coastal lands of Banaran Village. The value for lower limit was obtained from the difference between the expected value and two times the standard deviation. The calculated value turned out to be 9,596 Kg/Ha. This value indicates the lower limit for future coastal red chilli productions. Based on the relationship criteria between CV and L, farmers face a risk of production losses if CV > 0.5 and L < 0, but do not if CV < 0.5 and L > 0. The data from the red chilli farmers on the coast showed the latter.

The study results also showed that the gross revenue from coastal red chilli production reached the highest during MT I at IDR 149,648,712/Ha at the sale price of IDR 15,000/Kg. Price was highest during MT I, even though yield was the lowest. The differences in price and production influenced the revenue for the farmers. The higher the price and production, the higher the revenue for these coastal farmers. Based on the macro-economic condition in 2014, especially the last quarter, red chilli prices increased dramatically through out the regions. However, the prices started to go down entering 2015. The high production from MT II was caused by the favorable weather pattern during the growing season. Per account of Sido Dadi's chairman, the low precipitation suppressed the pest populations and ensured a bountiful harvest through out the six month period.

In red chilli agribusiness, the harvest time is called petik (pick). Red chillis grown on coastal land reach harvest time faster, at day 70, than those planted more inland. Red chilli is harvested every five (5) days for up to 25 times. The pick usually starts at two to four kilograms of harvest but keeps increasing until the 12<sup>th</sup> to 16<sup>th</sup> time with yields that can reach around 100 kg. This time is usually called Panen Raya (the great harvest). Production starts to slow down afterwards but farmers keep picking until it reaches around two kilograms again.

The variety of red chilli, which is widely grown in the area, is called Helix and has the potency to produce 14 tons per hectare. However, the average yield from the coastal land of Banaran Village only reached 10 tons per hectare during MT II. The harvests were even lower for MT I and MT III. This showed that the productivity was not optimal. On average,

<b>Risk</b> Classification	Risk Code	Risk Event
	E1	Low accessibility to good quality seedlings
	E2	Low accessibility to composted manure
	E3	Low accessibility to synthetic fertilizers
Down and Summarting	E4	Low accessibility to pesticides
Material Risks	E5	Low quality of plastic mulch
Waterial Risks	E6	Breakage of equipment for soil and plant care (hoe, rake, and sickle)
	E7	Breakage of irrigation equipment (sprayer, PVC pipes, hose, and water pump)
	E8	Inaccurate inventory of raw and supporting materials in storage
	E9	Late delivery of raw and supporting materials
	E10	Weather/climatic anomalies adversely affecting growing season schedule
	E11	OPT infestation
	E12	Plant diseases
Seasonal Risks	E13	Destructive winds/ windstorm
	E14	Flooding/high rainfall
	E15	Drought/low rainfall
	E16	Uncontrolled field fire
	E17	Production Fluctuation
	E18	Harvest productivity below target
	E19	Low yield of chilli products
	E20	Defective harvest
Product Risks	E21	Missing harvest
TTOULET KISKS	E22	Unsold harvest
	E23	Mistakes in defect identification and harvest grading
	E24	Mistakes in recording storage inventory
	E25	Misplacement of harvests in storage
	E26	Mismatch of products in stock to those ordered
	E27	Mismatch of land lease and agreement
	E28	Seedlings swept in the rain
	E29	Different growing schedules among members
	E30	Destruction of planting beds
	E31	Destruction of plastic mulch
	E32	Breakage of water pump
Growing Method	E33	Breakage in mechanical irrigation network
and Technology	E34	Unavailability of well water
Risks	E35	Unavailability of fosil fuel
	E36	Instability of electrical network
	E37	Destruction of mechanical wind barrier (paranet)
	E38	Destruction of wind barrier plants/trees
	E39	Plant thefts
	E40	Water polution from shrimp farming waste
	E41	Disruption for salty air
	E42	Low number of workers
	E43	Tardiness
Labor Risks	E44	Workers' difficulty in following instructions
	E45	Violation of work agreement
	E46	Untoreseen increase in labor costs
	E47	Work accident

 Table 2. Risk Event Identification

the sales price of the harvest was the same from all producers because it went through the same channel which was the auction market. This trade took place at the facilities of the farmers group, which also owned a warehouse to store the harvest. These venues had cut down on the roles of middlemen, who often manipulated the prices for their own profits, and thus given the farmers the power to set their own competitive pricing. The auction market, in short, had increased the farmers' bargaining power.

#### **Identification of Risk Events**

The risk mapping model used in this study was based on the work of Curtis (2008) who classified

Table	<b>3.</b> Risk <i>A</i>	Agent Id	lentification
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Code	Risk Agent	Category
A1	No well thought out production planning	Method
A2	Low capital	Method
A3	Inadequate experience in coastal sandy soil farming	Man
A4	Record mistakes and inaccuracies	Method
A5	Dependency on a single raw material supplier	Method
A6	Limitation in tools and machineries	Machine
A7	Inadequate understanding of information technology	Man
A8	Ineffective group leadership	Method
A9	Weak communication and coordination among group members	Method
A10	Broken evaluation mechanism in the group	Method
A11	Warehouse management not optimal	Method
A12	Unprofessional group agribusiness management	Method
A13	Low professionalism	Man

#### Table 5. Risk Mitigating Actions

Code	Mitigation Strategy
PM1	Improvements on productivity through effective production scheduling
PM2	Implementation of integrated warehouse management system
PM3	Improvements on on-farm management through Good Agricultural Practices
PM4	Commodity diversification in a professionally managed agribusiness
PM5	Improvements on supply procedure and process for raw and supporting materials
PM6	Innovations on mechanical irrigation system by installing pipes and drip lines
PM7	Improvement on quality and capacity of machineries
PM8	Agreement on periodic performance evaluations
PM9	Improvement on discipline, behavior, knowledge, and skills on coastal sandy soil farming
PM10	Implementation of "SMS Call" with distributors for harvest sales at the auction market
PM11	Innovation on contract-marketing with red-chilli processing industry
PM12	Tree planting to create a coastal green-belt for wind-barrier
PM13	Formation of an independent unit to create a bankable agribusiness
PM14	Youth education activity through on-farm practices

risks in five aspects, which were risks from raw and supporting materials, seasons, products, growing methods and technologies, and labor.

That model provides the framework to identify risks, the events as well as the agents. Compiled data from the field studies, literature research, and verification process as previously described, were used to identify the production risks that are faced by the members of Sido Dadi farmers' group, which are described in the Table 2.

#### **Identification of Risk Agents**

The identification of risk agents was performed in a similar process as that of risk events and involved the risk owners. The data were collected from questionaires, in-depth interviews and focus group discussions with the members of Sido Dadi farmers' group to determine the risk agents are shown in Table 3.

# **Risk Priority Analyses**

The risks were identified by mapping the supply chain then assessed with questionairs as well as in-depth interviews with several members of the farmers' group as representatives for risk owners on coastal red chilli farming. Verification process was done through focus group discussions involving the risk owners when there was a need for scoring that required group verification.

# House of Risk 1 (Risk Mapping Phase)

*House of Risk* 1 is a stage in risk analyses to determine risk priorities from a chosen risk agent. Analyses were conducted by assigning scores on the severity of risk events and probability on the occurence of risk agents, as well as evaluating the risk events and risk agents. *The House of Risk* matrix (Table 4) is developed to present the correlation results between risk events and risk agents, in which the data were collected from the questionaires filled out by risk owners.

In Table 4, the calculation process for aggregate risk potentials (ARP) was conducted to obtain the score ranking as the bases to sort out the priority of the chosen risk agents. The highest scoring risk agent

	Diala				5		Ris	k Ag	ent						
<b>Risk Classification</b>	Event	A1	A2	A3	A4	A5	A6	A7	<b>A8</b>	A9	A10	A11	A12	A13	Severity
	E1	3	9			3				3					4
	E2	3	9			3				3					4
	E3		9			3				3					2
Raw and	E4		9			3				3					2
Supporting Material	E5		3												2
Risk	E6													3	2
	E7						3							3	3
	E8				9					1		9	3		1
	E9					9									2
	E10	3		3				9							3
	E11	9		9				1		3	1				5
	E12	9		9				1		3	1				5
Seasonal Risk	E13			1				1							2
	E14			3				1							1
	E15	1		3				1							1
	E16			2				-							1
	E17	9					3				1		9		3
	E18	9		1			3	3			1		9		3
	F19	,		1			5	5					3		3
	E1)	3									1		3		3
	E20	5			0						2		3	0	1
Production Risk	E21 E22				2			0	2	2	5	0	5	9	1
	E22				1			9	3	3		9		2	1
	E23				1							0		2	4
	E24 E25				9					2		9		2	4
	E23	1			0					3		9		3	1
	E20	1			9							9	2		2
	E27			1	1								3		ے 1
	E20	0		1					0	0	2		2	2	1
	E29	9		1					9	9	3		3	3	4
	E30			1											2
	E31		3	1										l	2
	E32		3	-			9						-	9	4
Growing Method	E33		1	9									3	3	3
and	E34	1	3				3								4
Technology Risk	E35		9										1		2
	E36														2
	E37						3							1	1
	E38			3					1					9	4
	E39								3	9	9		3	3	4
	E40	1							1				3	9	2
	E41			3			3						3		4
	E42	9		1									9		3
	E43												3	9	3
Labor Disk	E44			1										3	3
Lauui NISK	E45	3												3	4
	E46		3												2
	E47		3											9	2
Risk Agent Probability		2	4	1	4	3	3	4	2	3	2	5	3	1	
Aggregate Risk Potential	(ARP)	504	708	192	444	189	270	128	144	668	128	1530	726	330	
Risk Agent Priority Ranki	ng	5	3	9	6	10	8	12	13	4	11	1	2	7	
	~	-	-	-	-	-	-	-	-		-			-	

Table 4. Risk Identifications and Analyses of House of Risk 1 Matrix

**Table 6.** House of Risk 2 Matrix of Mitigation Strategy Effectiveness

APC	Designated					Mi	tigatir	ig Acti	ion Pla	n (PN	Ik)				
Classification	Risk Agent (Aj )	РМ 1	PM 2	PM 3	PM 4	РМ 5	PM 6	РМ 7	PM 8	PM 9	РМ 10	РМ 11	PM 12	PM 13	PM 14
А	A11		9									9		1	
А	A12	9	3	9	9		3		3	9	9	9		9	3
А	A2		1		3		9	9					9		
А	A9			3	3				9		3				
А	A1	9		9	9	3		3				9		9	
А	A4	1	9	1		3					1			9	
Mitigation Effec	tiveness Level	11,514	20,652	13,494	15,174	2,844	8,550	7,884	8,118	6,534	8,958	24,840	6,372	16,596	2,178
Mitigation Diffic	culty Level	2	2	2	5	3	3	1	4	2	4	1	3	1	4
Effectiveness an Comparison	d Difficulty	5,757	10,326	6,747	3,034.8	948	2,850	7,884	2,029.5	3,267	2,239.5	24,840	2,124	16,596	544.5
Priority Ranking	Ę	6	3	5	8	13	9	4	12	7	10	1	11	2	14

Table	7.	Mitig	ation	Action	Priority	Ranking
Table	/ •	IVIIII C	auon	a coulon	1 110110 y	manning

Code	Mitigation Strategy	ETD Value	Ranking
PM11	Innovation on contract-marketing with red-chilli processing industry	24,280	1
PM13	Formation of an independent unit to create a bankable agribusiness	16,956	2
PM2	Implementation of integrated warehouse management system	10,326	3
PM7	Improvement on quality and capacity of machineries	7,884	4
PM3	Improvements on on-farm management through Good Agricultural Practices	6,747	5
PM1	Improvements on productivity ithrough effective production scheduling	5,757	6
PM9	Improvement on discipline, behavior, value, knowledge, and skills on coastal sandy soil farming	3,267	7
PM4	Commodity diversification in a professionally managed agribusiness	3,034.8	8
PM6	Innovations on mechanical irrigation system by installing pipes and drip lines	2,850	9
PM10	Implementation of "SMS Call" with distributors for harvest sales at the auction market	2,239.5	10
PM12	Tree planting to create a coastal green-belt for wind-barrier	2,124	11
PM8	Agreement on periodic performance evaluations	2,029.5	12
PM5	Improvements on supply procedure and process for raw and supporting materials	948	13
PM14	Youth education activity through on-farm practices	544.5	14

is placed at the top followed by the lower scoring risk agents. ARP values were obtained to rank the priority of the risk agents. Using 80/20 Pareto principle, we determined 20% of the risk agents that contributed to 80% of the risk events, which are listed in Figure 1.

#### **Risk Management Strategies**

After determining six risk agents designated in Class A (the cumulative percentage under 80%) in Figure 1, the next step was to identify the risk mitigation strategies. This process was carried out by having in-depth interviews. These activities were further verified in focus group discussions with the risk owners. Questionaires were given to the risk owners to grade the difficulty scores for the implementation of the mitigating actions. The above processes resulted in the mitigating actions to handle the risk agents, as explained in Table 5.

# House of Risk 2 (Risk Mitigation Phase)

*House of Risk* 2 is the stage to determine the priorities of the effectiveness of mitigating actions based on the availability of resource capabilities and



Figure 1. Pareto Diagram of Risk Agent

difficulty in the implementations. The data analyses resulted in the comparisons between the mitigating actions and risk agents, effectiveness of mitigating actions and difficulty level of the mitigating action implementations as represented in Table 6.

Based the comparisons between effectiveness and difficulty level of mitigating actions, the priorities are ranked as shown in Table 7.

# CONCLUSION

Based on the calculations of variance coefficient, the production risks level was at 0.03 with the production lower limit of 9,596 Kg/Ha, which showed a low level of production risk. It can be concluded that coastal red chilli farming in Kulon Progo Regency is a viable venture to be sustainably practiced. Risk management analyses showed all the production risks related to coastal red chilli farming for the members of Sido Dadi farmers' group. There are 13 identifiable risk agents and also 47 identifiable risk events consisted of nine risks in raw and supporting materials, seven in season, ten in products, 15 in growing methods and technologies, and six in labor. We found 14 mitigating actions are interconnected and will not only solve the risk agents in Class A, but also the risk agents of the rest. Those various risk mitigation strategies can be performed by the farmers to lessen the risks that can causes losses in the process of red chilli productions.

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